## RECREATION & UNIVERSITY UNIONS TASK FORCE

Student well-being and success is at the core of the mission of Cal State East Bay. In support of our mission, President Cathy Sandeen appointed the Recreation and

identify opportunities for operational efficiency, and test capital project concepts to determine student fee sensitivity.

The Task Force Recommends the following:

1. Pursue a phased-approach fee adjustment.

A two-phase approach should be considered to meet the targeted vision for how the UU & RAW can optimally meet student needs and contribute to student

Phase One: Alternative consultation for an operational adjustment of \$100 increase per semester to restore programs, staffing, and services to intended level and to practice good financial stewardship for the University.

Phase Two: Plan for a referendum for a student fee increase to accommodate a capital project concept to enhance the student experience.

2. Management of the UU & RAW should remain with the University.

Per the task force charge, we investigated the possibility of ASI to resume the management of the UU and RAW. Through our stakeholder interviews and student focus groups, there were no expressed sentiments for the management to return to ASI. It appears that the desire for this proposed change was driven by a group of student leaders who have since graduated or vacated the leadership roles. Sentiments shared regarding the management of these assets confirmed that due to the complexities of financial management, unpredictable enrollment numbers, and turnover of student leadership, that management of the UU

for collaboration with students and ASI.

3. Establish a RUU Advisory Board comprising faculty, staff, and students.

With the management of the UU & RAW remaining with the University and not transitioning back to ASI, formalizing an opportunity for community engagement and input is critical. An advisory board should be established for the UU & RAW